

# **Managing Your** OPEB & Other Benefit Liabilities

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# Today's Presenters



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**Debbie Fry** Director, Management Consulting Services, School Services of California



**Teri Burns** Legislative Advocate, CSBA







# The Climate & Recent Developments

- OPEB Budget Implications for LEAs
- Local Control Funding Formula
- Legislative Considerations
- GASB 45 & 75









# OPEB Budget Implications for LEAs

Debbie Fry Director, Management Consulting Services School Services of California



An Employee-Owned Company





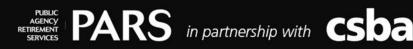


# LEA Budget Woes Are Cyclical

- Bad times will return if not now, when?
- Obligations to retirees are a long-term debt owed by the local educational agency (LEA)









# Most LEAs Are Using Pay-As-You-Go Method of Funding

- LEAs must budget the payments for retiree benefits in each year they are paid
- Current-year funds are being diverted to pay for prior-year(s) obligations



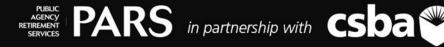


# Discretionary Funds Are Squeezed

- Full implementation of the Local Control Funding Formula and slower growth in Proposition 98
- Less new funding will be available





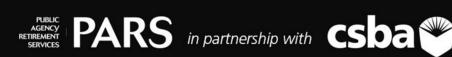




#### What About Labor Relations?

- LEAs have tried to reward staff for their loyalty during the recession
- Having funds available for the obligation is not a priority for current staff



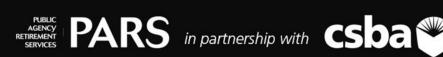




#### More on Labor Relations

- Other postemployment benefits (OPEB) and ongoing salary and benefit increases are in direct competition
- Costs associated with OPEB should be included in total costs per unit





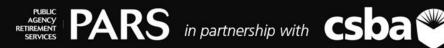


#### Additional Concerns

- Implementation of the Affordable Care Act and associated costs
- Penalties have already doubled since implementation
- This is a tax law, unfamiliar for public agencies









#### Additional Concerns

- Increases to pension costs
- New sick leave and school leave costs
- Shortages of qualified staff











# **Local Control** Funding Formula

Teri Burns Legislative Advocate CSBA

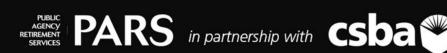






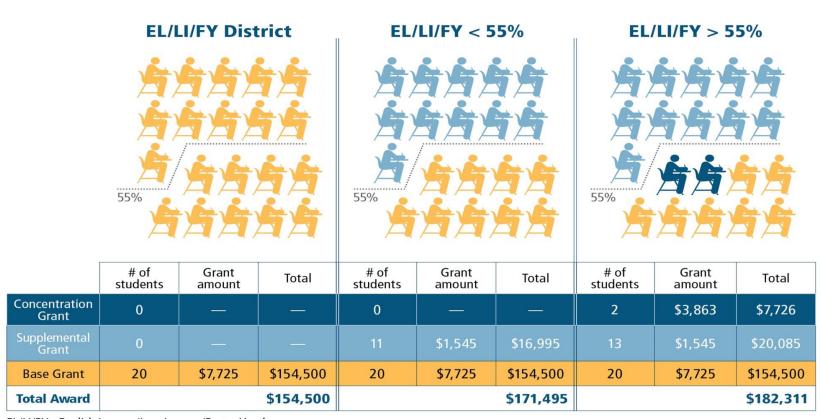
# Local Control Funding Formula

- Base Grant + Supplemental & Concentration Grants
- S/C spent on certain student groups to provide "more or better"
- Spending reported in Local Control and Accountability Plans (LCAP)
- Outcomes reported on LCFF Evaluation Rubrics





#### How LCFF Works



EL/LI/FY= English Learner/Low Income/Foster Youth

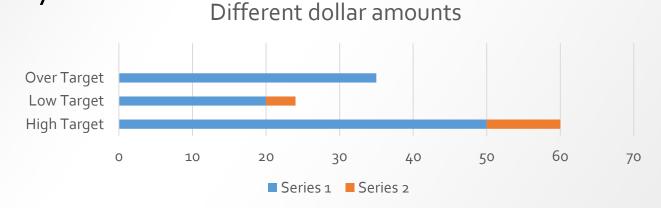






# Wide Variation In LEA Funding

- Differences in student composition change targets
- Different distances from target at start
- All get same percentage of their remaining target each year



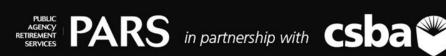






# 2016-17 Budget Highlights

- Prop 98 Guarantee increased by \$3.5 billion
- Per pupil average spending up \$500/ADA
  - BUT far from equally distributed!!!
- LCFF now at 95.7% of full implementation
- o% COLA (yes, none)





# LAO Budget Projections

Assumes loss of Prop 30

Prop 98

• 2016-17 3.5 % growth

• 2017-8 4%

• 2018-19 1.6% COLA expected 2.5%

2.4% 2.2% • 2019-20

Limits spending power & slows LCFF Gap closure









# Legislative Considerations

Teri Burns Legislative Advocate CSBA







### Prop 55

- Restores Income Tax portion of Prop 30
- Projects \$2 to 4 billion additional per year for schools
- Funds go to classrooms, not to administrative costs
- Could keep even with COLA in out years
  - Not adequacy! Not paying the new bills!







# Additional costs pending

- Step & Column
- Raises
- Healthcare costs
- School Facilities
- Minimum wage
- STRS/PERS costs

- New textbook adoptions
- Training for new materials and assessments
- Teacher training and recruitment







# **OPEB** Legislative Issues

- Governor's January Budget
  - One-time or on-going funding
- Legislation
  - June Budget Conference Report
  - Prefunding contributions
  - Limits on investments









# GASB 45 & 75

Eric O'Leary Senior Vice President **PARS** 

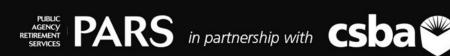






# GASB 45 & 75

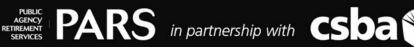
- GASB 45 & 75 are required national standards for retiree healthcare accounting and financial reporting set by the Governmental Accounting Standards Board (GASB)
- GASB 75 is replacing GASB 45 effective for fiscal years beginning after June 15, 2017





# Notable Change from GASB 75

- Net OPEB Liability moves to the Balance Sheet (rather than a footnote with GASB 45)
- New Discount Rate for Actuarial Valuations
- Actuarial Valuations must now be made at least every two years (even for smaller districts)









# Latest Trends & Best Practices for Addressing Liabilities

Eric O'Leary Senior Vice President PARS

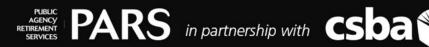






#### Latest Trends

- Right now Districts have several options for dealing with their unfunded obligations:
  - Pay-As-You-Go
  - 2) Set aside funds in general reserve
  - Trust Funding (Prefunding) into a separate trust

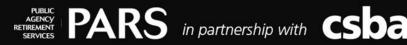






## Best Practice: Trust Funding (Prefunding)

- An exciting development in recent years is the option of prefunding into an IRS-Approved, GASB-Compliant trust for OPEB and other post-employment benefits.
  - Funds in trust count as assets that reduce the liability (unlike assets held in the general fund)
  - Funds in trust are *protected from diversion to other uses*
  - Potential for greater return for every 1% increase in return, your District's liability can be lowered by 10-12%
  - Fully accessible for OPEB at any time
  - May strengthen *credit rating*
  - **Prefunding considered best practice** by GFOA







# Misconceptions About Trust Funding (Prefunding)

- 1) I can lower my liability by putting money in the general fund
- 2) If I set up a prefunding trust, I am obligated to make regular contributions
- 3) If I set up a prefunding trust, the money will be stuck there even if I eliminate retiree benefits





# Impact of Prefunding OPEB

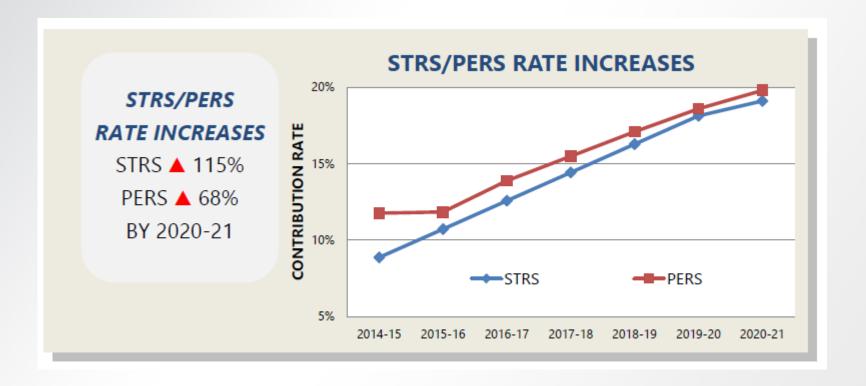
| Sample District                    | Pay-As-You-Go<br>Discount Rate<br>4-25% |     | Prefunding Discount Rate 6.50% |
|------------------------------------|---|-----|--------------------------------|
| Actuarial Accrued Liability (AAL)  | \$8,770,000                             | 35% | \$5,720,310                    |
| Actuarial Value of Assets          | \$0                                     |     | \$1,547,500                    |
| Unfunded Accrued Liability (UAL)   | \$8,770,000                             | 52% | \$4,172,810                    |
| Annual Required Contribution (ARC) | \$690,000                               | 38% | \$425,310                      |



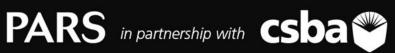




#### Other Post-Employment Liabilities: **Pension Contributions**

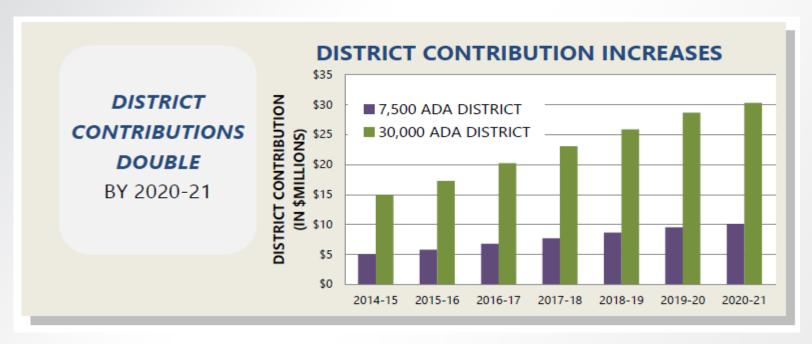








#### Other Post-Employment Liabilities: **Pension Contributions**



Districts are establishing trusts to prefund pension obligations and mitigate against the contribution increases

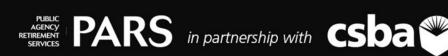






# Remember: Benefits of Prefunding!

- Assets can be accessed <u>at any time</u> for OPEB or Pension expenses
- Reduce your liabilities by creating an asset and potential greater return
- Save for a rainy day!



















# Would you like to learn more?

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